

**Letter of Motivation**  
**DIES National Multiplication Trainings (NMT)**  
**2019-2020**

Please answer the following questions in 2 to 3 pages maximum.

1. What is the reason for your applying for the National Multiplication Trainings (NMT) and which role do you think this course will play for your professional career?
2. Please describe the role of a dean at your institution (selection procedure and requirements, duration of deanship, responsibilities and competencies)
3. What change of practice do you expect after receiving this training?
4. As part of the training participants will work on an individual reform project which will be implemented at your home institution in between the training workshops. The concept of a "project action plan" will be introduced before and during the first workshop. Defined projects need to be submitted at the end of the first workshop. As these projects are often based on already existing or planned activities, we kindly ask you to describe first ideas of such a project.